

BE THE BEST BOROUGH IN THE NORTH

2016/17 End of December Corporate Performance Report

Summary

This report provides the end of December performance for 2016/17. The top 15 Super Key Performance Indicators, which forms our [Citizen Dashboard](#), (recently published on the Council website and Dataworks), are reported along with Best Borough rankings.

During this reporting period, there have been data releases for 3 of the annual 15 Super Key Performance Indicators which have resulted in an improved Best Borough ranking for Median Gross Weekly Pay (from 6th to 5th) and a decline in ranking for Good Level of Development (Foundation Stage Profile) (9th to 11th) and 5 or more A*-C GCSEs (3rd to 5th), however we remain above the Borough average on all 3 indicators. See the [Super Key Performance Indicator Summary](#) for updated comments on the 3 quarterly indicators following the End of December data release.

From the wider basket of Key Performance Indicators 6 are reported for exceeding previously reported performance and 2 are reported where performance has declined from previously reported data or where further improvement is required.

Indicators where performance has significantly exceeded previously reported data:-

Page 6 [Number of children looked after per 10,000 under 18 population](#)

Page 7 [Percentage of child protection plans lasting 2 years or more](#)

Page 8 Educational Attainment – [5 or more A*-C grades at GCSE including English and Maths \(baseline report\)](#)

Page 9 [Ticket Sales – Victoria Theatre](#)

Page 10 [New Care Home Placements, People Aged 18-64, per 100,000 population](#)

Page 11 Independence and Wellbeing – [Percentage of Calderdale population aged 65+ in receipt of long term Adult Social Care \(baseline report\)](#)

In addition, positive performance has been maintained again this quarter for the average number of days it takes for a child to be adopted, with the forecast remaining on track to meet this year's target. In the half yearly performance report, safeguarding referrals was an exception due to performance having declined. We are pleased to report that this is back on track and forecasted above this year's target.

Indicators where performance has declined from previously reported data or further improvement is required:-

Page 12 [Repeat incidents of domestic violence \(WYP\)](#)





Page 13 Safety – [Total Crime](#)

BE THE BEST BOROUGH IN THE NORTH

Priority	SKPI	What Does Good Performance Equal	Latest Score	Average	Previous Boroughs in the North Ranking (20)	Latest Boroughs in the North Ranking (20)	Ranking Trend	Top Performing 3 Boroughs in the North
Reduce Inequalities	Life Expectancy (Males) (2012-14)	High	78.4	78	8	4	↑	Stockport/Trafford (79.9) Kirklees (78.9)
	Life Expectancy (Females) (2012-14)	High	82.2	81.7	7	6	↑	Trafford (83.7) North Tyneside (82.7) Kirklees/Sefton (82.3)
	Percentage of physically active and inactive adults - active adults (2015)	High	56.5	53.1	8	4	↕	Stockport (57.7) Bury (57.6) Trafford (57.3)
	Proportion of older people in receipt of long term adult social care (65+) (2015/16)	Low	4.42	4.9	5	7	↕	Sefton (3.43) Wirral (3.47) Bolton (3.73)
	Percentage achieving a good level of development (Foundation Stage Profile) (2016)*	Low	67.5	67.4	9	11	↕	Trafford (73.8) Rotherham (70.4) Sefton (69.8)
	Total Crimes	Low	5035		Baseline	8		Knowsley, South Tyneside, Trafford
Grow the Economy	5 or more A*-C grades at GCSE including English and Maths (2015/16)*	High	60	56.2	3	5	↓	Trafford (70.8) North Tyneside (62.1) Wirral (61.5)
	NVQ level 4+, aged 16 to 64 (2015)	High	34.6	30.2	4	4	↔	Trafford (48.5) Bury (37) Stockport (36.2)
	Median gross weekly pay (2015)*	High	521.1	498.43	6	5	↑	Trafford (600.9) Stockport (541.9) Wirral (526.4)
	Employment Rate (2015)	High	75.9	71.9	2	4	↓	Trafford (78.8) Stockport (77.6) Wigan (77.1)
	Percentage of Adults in Calderdale with Digital Skills (2015)	High	75	74.2	Baseline	4		Trafford/Bury (77) Stockport (76)
Build a Sustainable Future	Number of new dwellings completed as a percentage of total dwellings in Calderdale (2014/15)	High	0.2	0.4	8	13	↓	Barnsley/Knowsley (0.7) Oldham/Rotherham/South Tyneside (0.5)
	Principal roads where maintenance should be considered (2014/15)	Low	5	4	12	12	↔	Barnsley/Bolton/Doncaster/Gateshead/Knowsley/Sefton/Wirral (2)
	Per capita CO2 emissions in the Local Authority area (2014)	Low	5.1	4.7	13	14	↓	Oldham (3.65) Wirral (3.89) Tameside (3.92)
	Unacceptable levels of litter	Low	9	N/A	Baseline			
	Proportion of residents using parks and green spaces	High	81%	N/A	Baseline			
Northern Boroughs; Barnsley, Bolton, Bury, Calderdale, Doncaster, Gateshead, Kirklees, Knowsley, North Tyneside, Oldham, Rochdale, Rotherham, Sefton, South Tyneside, St Helens, Stockport, Tameside, Trafford, Wigan, Wirral								
* Annual indicators which have had a data release this quarter - all remaining indicators as at Half Yearly Performance Position								
				Top quartile			Third quartile	
				Second quartile			Fourth quartile	

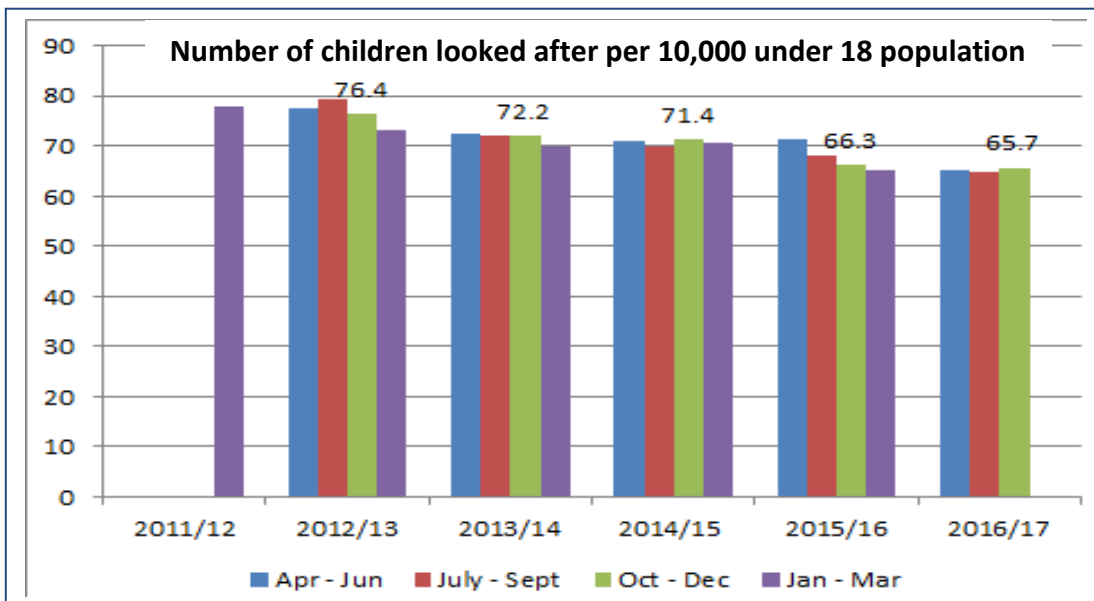
Super Key Performance Indicator Summary

Priority	Theme	Ref	RAG	Performance Trend	Key Points/Trend/Action
REDUCE INEQUALITIES	Life Expectancy	Life Expectancy (males/females)			Although life expectancy has increased in recent years, Calderdale males and females are expected to live one year less than the England average. Against the latest data (2012-14), we are ranked 4 th (Males) and 6 th (Females) against the other northern boroughs. The 2013-15 data release is expected February 2017.
	Physically Active	Percentage of physically active and inactive adults - active adults			Following a reduction in the number of people doing at least 150 minutes of at least moderate physical activity per week in the previous year, 2015 performance has improved to the 2013 level. This encouraging result is above the regional and family group average. A 60% target has been set for 2020 with a year on year increase, therefore giving a target for 2016 of 57.2%, the data for which is expected to be released August 2017.
	Independence and Wellbeing** <i>(see Exception report)</i>	Proportion of older people in receipt of long term adult social care (65+)			Currently at 4.18%. Trend is of long term improvement. Currently rank 7 out of 20 against other Boroughs In The North. Fewer adults are accessing long term support due to preventative schemes and measures in place and an increasing level of independence. Please see exception report for further detail.
	Our Children*	School Readiness - % achieving a good level of development (FSP)			Confirmed results (2016) show an improvement on previous years with Calderdale now better than the regional average. There has also been an improvement in reducing the gap with the national average, but Calderdale is still below the national average, so is rated amber. Northern boroughs have also improved at a slightly better rate and means Calderdale's ranking has moved from 9 th to 11 th .
	Safety** <i>(see Exception report)</i>	Total crime			Reported crime continues to increase with an 18.6% increase over the same period (April to Dec) last year (over 2,432 additional reports). The increase has been seen in all acquisitive crime types such as motor vehicle related crime and burglary, however positively some wards have seen decreases.
GROW THE ECONOMY	Educational Attainment* <i>(see Exception report)</i>	5 or more A*-C grades at GCSE including English and Maths			Calderdale has maintained a high percentage of pupils achieving 5 or more GCSEs and is ranked 41 st nationally in 2016. The percentage is slightly lower than last year, but reflects the national and regional trend. Calderdale remains significantly higher than regional, national and statistical neighbour averages and is why this indicator remains green.
	Skills	NVQ Level 4+ (aged 16 to 64)			January 2015 result (34.6) shows a 1.6% increase on previous year and is above the regional average. However, result for Calderdale is 2.5% below national average.
	Business	Employment rate			Latest data is Q4 2015 (75.9%) and Calderdale has a higher rate than the national average, but below the regional average of 74.7%. Calderdale is ranked 4 th amongst the northern boroughs.
	Pay*	Median gross weekly pay (by residence)			2016 results show Calderdale's median gross weekly pay has improved by 4% to £521.10. This now ranks Calderdale 5 th in the northern boroughs and into the top quartile, making this indicator green.
	Digital	Percentage of Adults with Digital Skills		Baseline	The data available via the Go On Digital Skills Report 2015 shows that Calderdale has a level 2% below the national and Yorkshire & Humber level at 75% and is joint 4 th against our northern borough comparators. The 2016 Go On Digital Skills Report will be published in March 2017.

SUSTAINABLE FUTURE	Housing	Number of new dwellings completed as a percentage of total dwellings in Calderdale			This is a newly proposed SKPI which can be benchmarked. The latest annual data available is for 2014\15 which shows a year on year fall since 2012, from 0.4% to 0.2%. This would place us joint 13 th against the other northern boroughs.
	Transport	Principal roads where maintenance should be considered			This is a newly proposed SKPI which can be benchmarked. The latest data is for 2014\15 and shows a slight deterioration upon the prior year to 5%. Over the last three years Calderdale has been at either 4% or 5%. Against other northern boroughs this puts us 12 th .
	Air Quality	Per capita CO2 emissions in the LA area			The latest data relates to year 2013\14, as it is two years retrospective, where performance was slightly better than target. Since 2005 we have seen an overall reduction in emissions from 7.16 tonnes per capita down to 5.09 tonnes per capita. There were two brief rises in this period attributable to the changes in the energy mix and the winter temperatures. This would place us 14 th against northern boroughs, roughly where we have been for several years.
	Street Cleanliness**	Unacceptable levels of litter			This quarter saw a 1% improvement from the last quarter, and is on target for the year end at 9%. The year has been stable with secure on target performance. This measure is unable to be benchmarked against the other best boroughs as most do not maintain this measure and several do so via a survey type question.
	Natural Environment	Proportion of residents using parks and green spaces		Baseline	A 6 monthly resident survey is being developed to monitor this performance. The survey will be distributed via Talkback (March and September). Initial baseline taken from a survey conducted as part of Cromwell Bottom consultation in 2015 showed that 81% of respondents had used a park or green space in Calderdale.

* Annual indicators which have had a data release this quarter

** Quarterly indicators which have revised comments following the End of December data release



3 What evidence is there that actions are having an impact?

The number of children looked after has continued to reduce in Q3 compared to the same period last year and in previous years as can be seen in the graph. Any decision made to bring a child into care continues to be robustly considered through Gateway Panel and reviewed at Legal planning Meetings. This provides senior management oversight to all decisions around children being looked after and assurance that it is right decision to bring a child into care.

There has been a rise in the number of children in court proceedings, resulting in a rise of children becoming looked after. Considering the increase in UASC and the improvements in timeliness of permanency (ie SGO, adoption etc) this means Calderdale is not experiencing the same increases in looked after children as other authorities.

4 What more needs to happen

The wider data reporting evidences a continuing increase in live Court Care Proceedings. Within Quarter 1 there were 41 children within Care Proceedings, this has risen to 65 - a rise of 24 children becoming looked after. This is aligned to the regional and national trends. The number of children in court care proceedings will continue to be closely monitored.

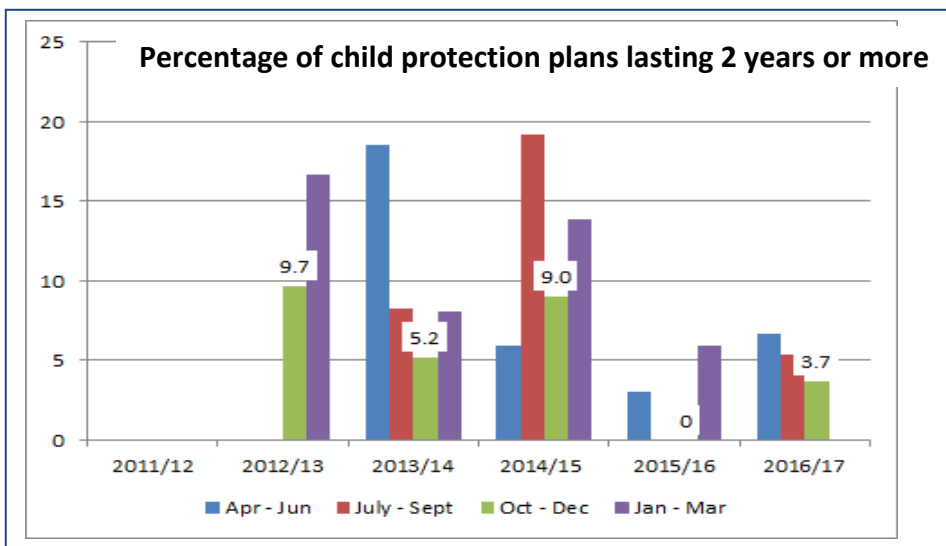
Data also evidences that no children within Calderdale are on Child Protection plans over 2 years, which evidences that we are addressing drift in cases and responding appropriately through escalation. We have also seen an increase in large sibling groups coming into care.

1 What is the story the data is telling us?

The rate of children looked after (CLA) in Calderdale has risen this quarter compared to the previous 2 quarters. Underlying performance has shown a rise in the number of unaccompanied asylum seeking children (UASC) accounting for the increase in total number of children with the number of UASC currently standing at 16. If UASC were excluded from the rate per 10,000, Calderdale's rate would be 62.2 (285) which is very close to this year's target of 61.1 (280) and as a result makes this indicator green in terms of improved performance.

2 What are we doing to improve?

Data shows an increase in Children becoming looked after, but continues to evidence children exiting the care system through Special Guardianship Orders (SGO) and Adoption Order, both of which are at continuing good performance levels and above our regional partners. The continued oversight of the monthly Permanence Tracker Meetings seeks to identify and challenge any potential drift in seeking such permanence for looked after children.



3 What evidence is there that actions are having an impact?

The purpose of this indicator is to monitor CP plans and ensure children do not remain on a plan unnecessarily through drift or delay. 2014/15 year end saw a peak at 13.9% as a comprehensive review of children currently on a plan. This resulted in a significant number de-escalated and ceasing to be on a CP plan and a significant rise in the percentage rate. Cases are now tracked from 15 months to ensure no unnecessary delay and as at Q3 of this year there were only 2 children currently on a CP plan over 2 years. It is expected these children's plans will cease in Q4. Although these will impact on Q4 figures it is forecast that performance will be better than the target of 6% at the year end.

1 What is the story the data is telling us?

This indicator is based on the number of Child Protection (CP) plans which cease in the year and of those, what proportion had been open for 2 years or more at the time of closure. Since 2014/15 there has been significant improvement following a review of all CP plans open over 2 years. The review was undertaken to ensure CP plans were timely and avoid drift in decision making in escalating or de-escalating plans.

2 What are we doing to improve?

Children subject to a Child Protection Plan for 15 months or more are regularly reviewed and monitored by the Service Managers for Safeguarding and Localities. When a child has been subject to a CP plan for longer than 15 months, if it is deemed appropriate a meeting is held between the Service Manager, Social Worker and Independent Reviewing Officer to review the case and make some recommendations about how the case should be progressed. This is then monitored with a view to the child coming off a Child Protection Plan at the next review conference. It is important to consider however that this must be done in a safe and manageable way. Cases will either de-escalate to Child In Need or escalate into Looked After Children.

4 What more needs to happen?

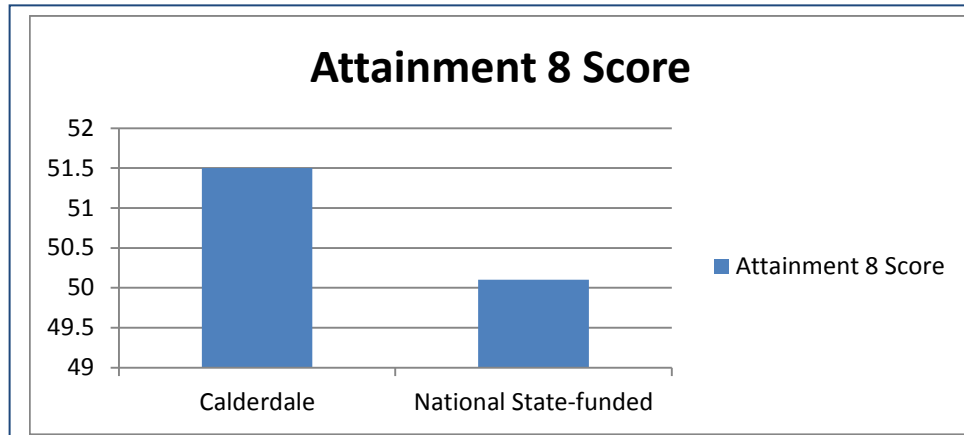
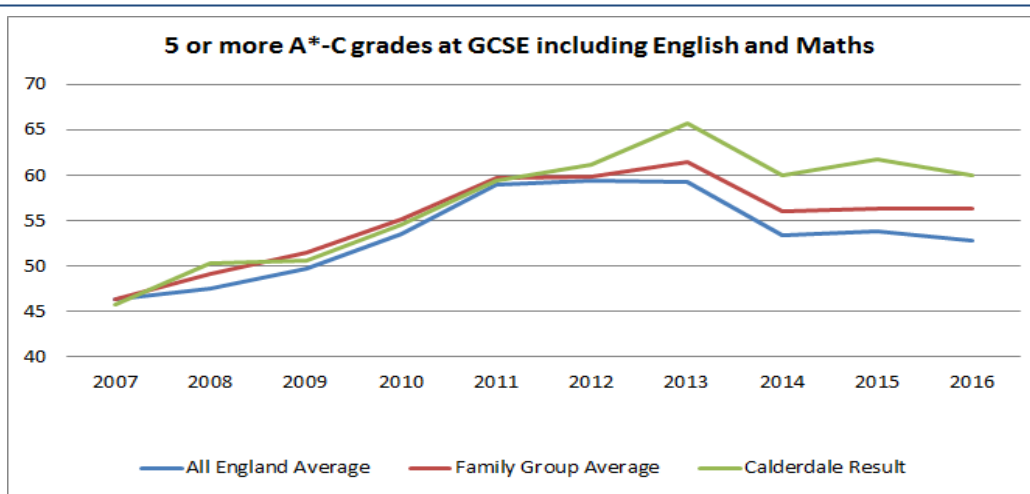
By year end there will be no children subject to a plan which has been open for 2 years or more and will see continued strong performance into 2017/18. Children on plans at 15 months will continued to be monitored by the Quality Assurance and Safeguarding service manager, which has proved successful since being implemented in 2014/15.

CP plans over 18 months will also remain a focus at Children' Social Care's regular Senior Leadership Team performance meetings, which provides effective management oversight.

Percentage of Pupils achieving 5 or more A*-C grades at GCSE including English and Maths



End of December 2016



1 What is the story the data is telling us?

Although slightly lower than last year's results, Calderdale still performed well against national and statistical neighbour averages for GCSEs, as can be seen from the graph above. This year has also seen the introduction of Attainment 8 and Progress 8 measures by the DfE, with Calderdale again performing better than national, regional and statistical neighbour averages for attainment 8.

2 What are we doing to improve?

Calderdale secondary schools are largely academies and therefore outside the control of the Local Authority. Results at GCSE are heavily influenced by performance earlier in the pupil's school career, and therefore, GCSE is difficult to influence directly.

With scores greater than the national average in 2016 this represents a good starting point. However it should be noted the DfE is continuing to make changes to GCSEs for the next two years which may impact on the comparability over time. The DfE has introduced Attainment 8 and Progress 8 as improved measures of outcomes for pupils. This year will see a transition to these measures as a benchmarking year.

3 What evidence is there that actions are having an impact?

As previously noted this is the first year under a new measure of Attainment 8. Pupil attainment at GCSE in Calderdale remains strong as it has been for a number of years.

The new Attainment 8 measure looks across 8 approved subjects in three groupings (with double weighting for Maths and English). 2016 is the first year and therefore this is a baseline. Calderdale secondary schools Attainment 8 average score per pupil was 1.4 points higher than national (State-funded) pupils in 2016 (see Attainment 8 Score graph above).

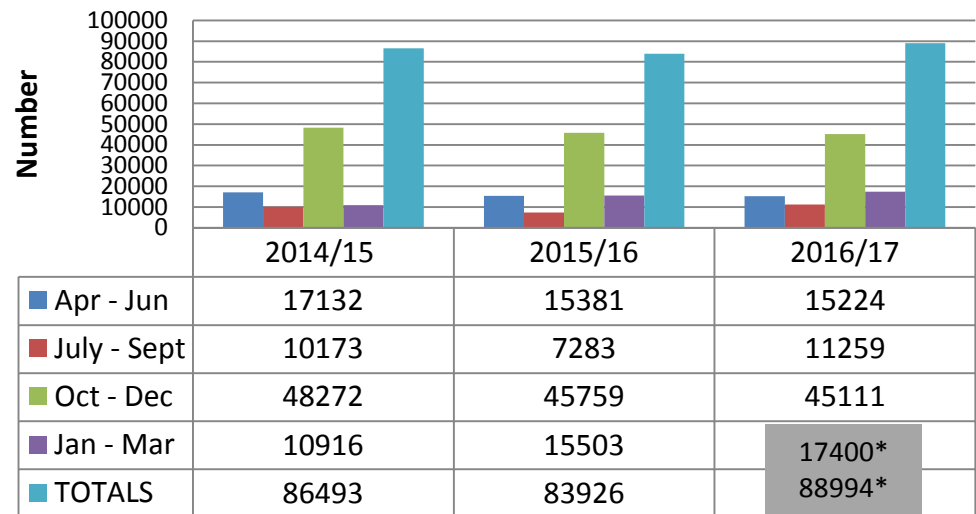
4 What more needs to happen?

As previously noted most Calderdale secondary schools are now academies and will make decisions regarding their own improvement priorities, though schools do work together through Improvement Networks focused on subjects and pupil groups to diminish differences between those groups.

Next year will see a considered move from the current indicator of 5 or more GCSEs as a key performance measure to Attainment 8 or Progress 8.



Tickets Sale Numbers for Victoria Theatre



*Q4/Year End Projections

1 What is the story the data is telling us?

That more tickets are being sold for the Victoria Theatre performances. This will be due to a wide range of factors but most likely include increased profile and marketing of the venue, improving programme and increasing loyalty and repeat ticket sales.

2 What are we doing to improve?

Ambitious development programme which includes:

- Improved marketing and promotion - to customers and promoters
- New business development projects e.g. corporate hire schemes
- Commercialising and improving the quality of the artistic programme
- Improving facilities and services
- Projecting a sense of drive, momentum, improvement and confidence in the venue
- New initiatives e.g. producing work & festivals, engaging more deeply with communities, introducing new services.

3 What evidence is there that actions are having an impact?

Primary evidence is the number of ticket sales itself, but this is supplemented by:

- Reduction in subsidy
- Uplift in Social Media profile and followers
- Anecdotal evidence and feedback from audiences and artistes
- Feedback from web site users – following a survey

The projection for the final year position is above target and would be an improvement over the last several years at around 88/89,000.

4 What more needs to happen?

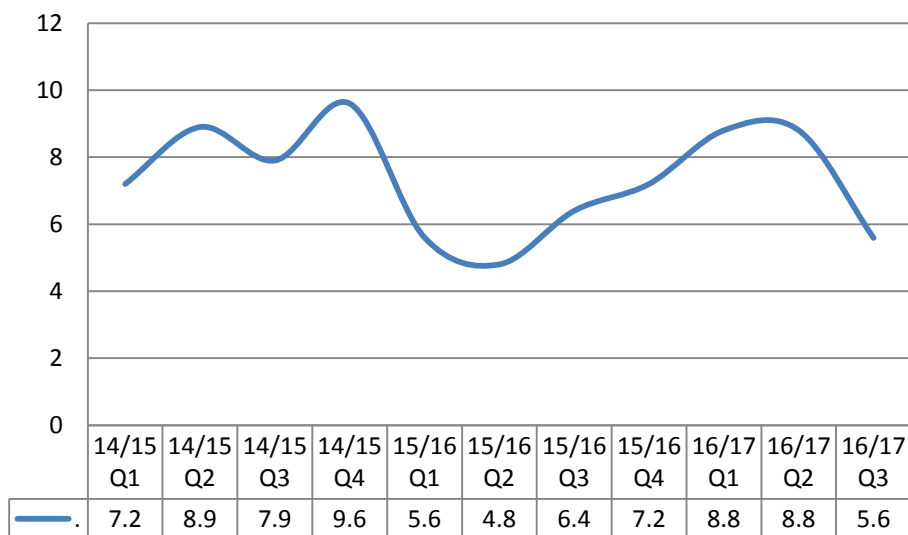
In the past 9 months ambitious plans have been drawn up and are just beginning to have an impact on service performance – this is because the service operates a 12 month cyclical business model, which means in 2017/18 performance should continue to improve over the whole 12-month business period.

We need to:

- Follow through, complete delivery, evaluate and consolidate current plans
- Prepare to deliver emerging plans
- Continue to project an air of improvement and confidence
- Continue to review wider market changes in other live arts venues
- Explore the possibility of further linking up with cultural offer in Halifax to realise opportunities for efficiencies of scale and marketing.



New 18-64 Care Home Placements per 100k population



1 What is the story the data is telling us?

Q3 shows improved performance, better than the previous 4 quarters. Calderdale performs well on this measure when compared to other councils, Ranking 3rd in Yorkshire and Humber and 2nd within the Best Borough in the North comparator group.

2 What are we doing to improve?

Performance on this measure has been good for a number of years, though the figure can fluctuate due to the small number of placements that make up the measure. The figure of 5.6 equates to 7 placements. We are focused on exploring every opportunity for people to live in the community before considering long term residential or nursing care.

3 What evidence is there that actions are having an impact?

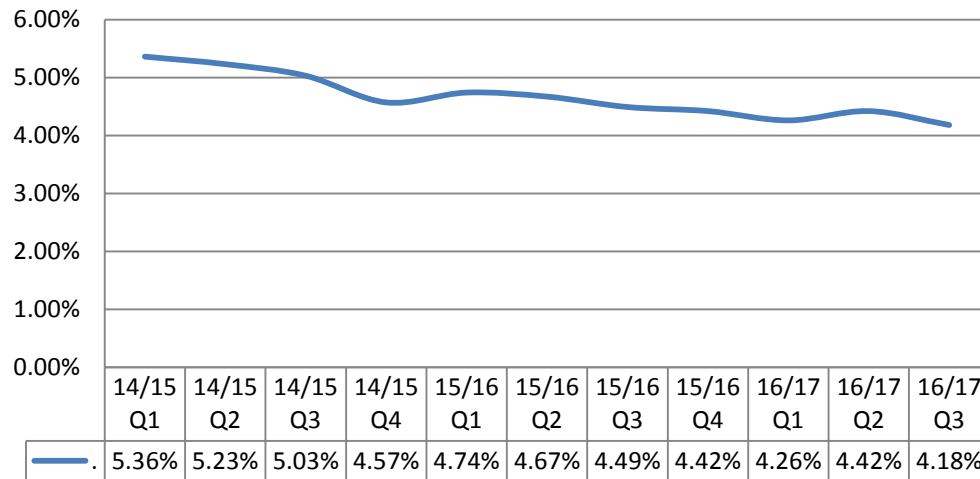
Performance continues to be good; the 2016-17 Q3 figure is the lowest since 2015/16 Q2. Performance has improved significantly in the last few years. The current position of 5.6 is much improved from 14.5 in 2011/12. Reductions during this quarter are due to the re-provision of residential care for people with a learning disability and the commissioning of supported living to ensure people have their own tenancies, personalised support packages and greater access to a wider range of benefits.

4 What more needs to happen?

We need to maintain our focus on ensuring that residential and nursing care home placements are a last resort and look for community based services first. We also need to continue our efforts on decommissioning care home based provision and replace with newly commissioned community settings. We are currently working with a larger residential care home and although there has been a reduction in the number of residents in Q3, plans are in place to find community based tenancies for the remaining residents to give them greater choice and control.



% Of 65+ Population In Receipt of ASC



1 What is the story the data is telling us?

This measure shows that a lesser proportion of older people (aged 65+) within Calderdale are in receipt of long term support from Adult Social Care. This figure has continued to reduce over the last few years. In 2011 the figure was over 7%. Calderdale performs well on this measure in comparison to other councils.

2 What are we doing to improve?

We continue to focus on prevention and personalisation, working to make sure we meet peoples needs in a way that means they continue to be safe and in control of their life. In turn this means people can maintain their independence for longer and live their lives without long term support from Adult Social Care.

3 What evidence is there that actions are having an impact?

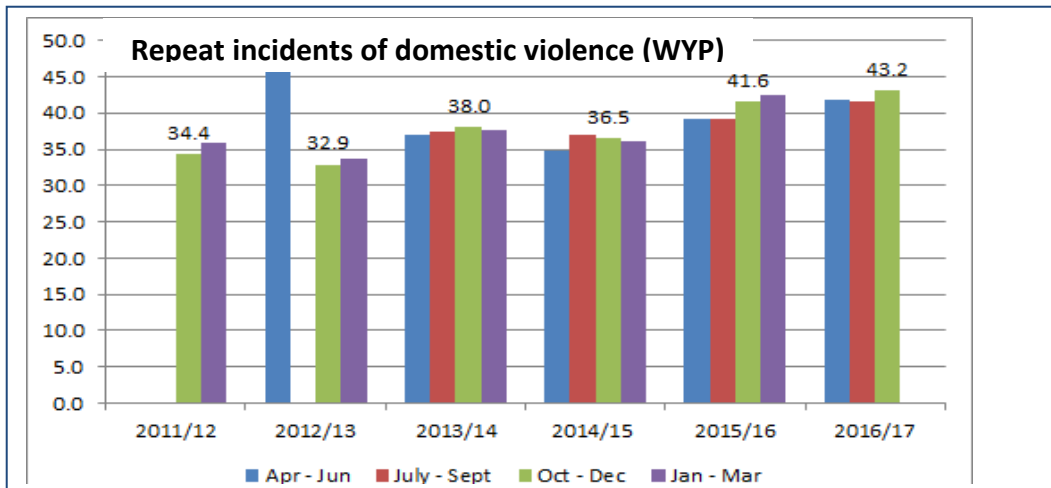
This measure has improved significantly over the last few years. In 2011 over 7% of people aged 65 and over in Calderdale were receiving long term social care services from the council. Since then we have seen demographic growth in the 65+ population but a reduction in the proportion receiving long term support to meet their social care needs. The 65+ population has risen by 17% from 2011 to 2016.

Whilst the measure continues to improve Calderdale ranks 7 out of 20 against other boroughs in the north, so in comparison to peers, there is potential for further improvement.

4 What more needs to happen?

Whilst improved performance has been seen it is recognised that there is still more to do. In addition to the existing services focusing on prevention and restoring levels of independence, Adult Social Care will continue to look for and implement new ways of working, to enable people to be informed and maintain their independence. We will:

- Put social work at the heart of the community, making it easier for people to access information and advice enabling them to make more informed decisions;
- Work closely with housing to give people more choice and make it easier for people to continue living in their own home;
- Develop Connect To Support, the online information centre for social care services within Calderdale.



1 Story behind the baseline

The level of domestic abuse repeat victimisation has been higher in Calderdale than the average level for West Yorkshire for a number of months. In recent months the level for Calderdale has moved closer to the average for West Yorkshire and this trend is expected to continue. There has been an increase in the number of incidents of domestic abuse across the region – in Calderdale this increase is significantly lower than the average. Reducing repeat incidents is a priority for the Domestic Abuse Strategic Board. The indicator should be considered in the context of increased confidence in reporting domestic abuse to the Police – this is encouraged when victims engage with support. Calderdale has the lowest proportion of violent crime related to domestic incidents in West Yorkshire.

2 Data Development agenda?

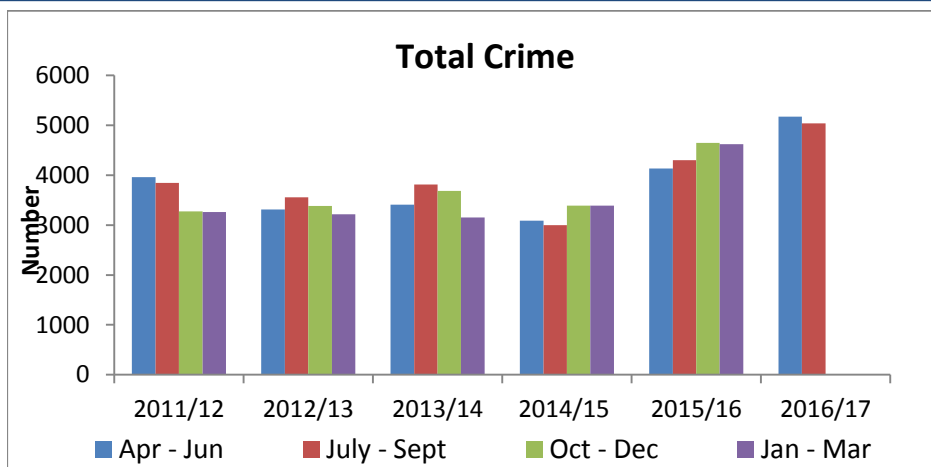
West Yorkshire Police Safeguarding Review identified discrepancies in the way that domestic abuse incidents are recorded in the 5 districts. Calderdale was more likely to report a victim present (and therefore more likely to refer for specialist support), and so more likely to record repeat victims. This was considered good practice and other areas have now changed recording accordingly. Data from the Domestic Abuse (DA) Hub will tell us whether that work is having an impact on repeat medium and high risk incidents.

3 Key Partners

The DA Hub is led by the Police and includes the Council Adults and Children’s Services, Housing, Family Support, Education Welfare Officers Police, Probation, Staying Safe, Health, Pennine, Substance Misuse Service and Choices Perpetrator Programme. There is a gap in terms of Adult Services representation on the Hub and a consistent link for sharing information. Steps are being taken to resolve this, recognising that capacity is an issue.

4 What will it take to turn the curve?

Steps to deal with perpetrators are now co-ordinated through the Hub. Perpetrators are more likely to be arrested in Calderdale than other areas of West Yorkshire. Referrals are made to offender management and to one of two voluntary support services. Where engagement with support is voluntary there are significant challenges in engagement. The Yorkshire Children’s Centre scheme is taking steps to improve this. The Criminal Justice Board has introduced Transforming Summary Justice, which means perpetrators can be brought to justice more often without the need for victims to attend trial. In each of the last 3 quarters, less cases are failing due to victim reasons. In October and November the conviction rate was higher than other areas of West Yorkshire, though it increased across the region in December. The Police are more likely to take positive action against perpetrators than in other West Yorkshire districts and are promoting the use of body worn cameras to support victimless prosecutions and are increasing the use of Domestic Violence Police Officers to help bring perpetrators to justice. The Domestic Abuse Hub has been established for 1 year. Referrals into the Hub get more timely and co-ordinated support. In April, the DA Hub will start taking referrals from partners other than the Police, which means earlier intervention for more victims. The Staying Safe Service has a target to increase engagement with victims (which may impact on reporting). The number of repeat referrals into the Hub has not yet decreased but the impact is expected to be seen over the longer term. The Respect programme has been established since September, working with young people perpetrating family violence (29% of Hub referrals).



Reporting Year	Apr - Jun	July - Sept	Oct - Dec	Jan - Mar	TOTAL
2014/15	3087	2995	3390	3391	12863
2015/16	4132	4301	4643	4619	17695
2016/17	5169	5035	5304		15508

3 Key Partners

Given this concern the Community Safety Partnership has stepped up its response which can be demonstrated by the following activity:

Halifax Town Centre – week of action: The volume of crime in Halifax Town Centre is disproportionate to the rest of Calderdale (approx. 20% of all recorded crime) therefore it remains a critical location if crime is to be reduced. Sustained activity following the week of action leading into Xmas and the New Year has produced encouraging changes in recorded crime. Both Assaults with Injury and Assaults where alcohol is a contributory factor have decreased over the busiest period of the year. This focused approach has once again proved successful and seen the Town Centre awarded Purple Flag status for a 6th consecutive year. Halifax remains the only town/centre in West Yorkshire with this accreditation and the only Market Town in the North. This success is an endorsement of partnership working and the recent news that the Town Centre is soon to become a Business Improvement District (BiD) bodes well for the future.

Elland Action Days: Following the successful delivery of the Week of Action in Halifax Town Centre the programme will be rolled out to Elland in the first week of February. Visibility, enforcement and crime prevention are key activities within the planned activities. This is timely given the reported concern around this ward and Rastrick. In recognition of the emerging night time economy in West Vale this area will be included in order that licensing checks can be undertaken by the Police and Council Services.

Organised Crime: Unfortunately organised incidents have continued to impact in West and Central Halifax and in response our newly formed Serious & Organised Crime Group has met and identified interventions to disrupt criminal activity.

1 Story behind the baseline

Reported crime continues to increase with an 18.6% increase over the same period (April to Dec) last year (over 2,432 additional reports). This is a very similar picture across the whole of West Yorkshire and nationally. Although Calderdale’s percentage increase is higher than the West Yorkshire average there was an encouraging reduction of 3% compared to last quarter. Although all crime types have generally increased some wards have seen healthy crime reductions for example the recorded number of Theft of Vehicles has fallen and could potentially by the year end be below last years figure. Along with most wards in Halifax; Elland and Rastrick are causing some concern as recorded crime (particularly burglary) have increased significantly (27.3%, 316 more crimes this year) compared to the same time last year.

2 Data Development agenda?

Although changes to recording standards have had a significant impact the time has been reached where the Community Safety Partnership (CSP) is measuring like against like i.e. the changes to reporting procedures were introduced over 18 months

4 What will it take to turn the curve?

Both the Youth Offending Team and the Community Rehabilitation Company (CRC) are critical partners alongside the Police in reducing re-offending and crime reduction however all three organisations are having to manage significant change within their services, this factor has been recognised regionally and the Police and Crime Commissioner has established a focus group consisting of Police, Probation, CRC, YOT and the CSPs to develop a reducing Re-offending Strategy, available late Spring. Given Calderdale’s position and commitment to deliver reductions our CSP Manager is part of that Focus Group representing all 5 CSPs in West Yorkshire. In addition the CSP has recognised the need to commission an evidence based initiative that identifies high harm areas in Calderdale resulting in recommendations for early intervention opportunities that would best: safeguard our communities from threat, harm and risk; reduce crime; enhance cohesion; enhance education attainment and support health and wellbeing. The recommendations will be available by late April and will inform the CSP’s priorities in 2017/18.